## **Message from the President**

The most important resource in any university is its staff, being academic or administrative. At ASU, we consider staff development as one of the most important pillars of our University. The work done by the academic staff development unit is commendable in keeping staff up to date with new teaching methods, technological advances in learning and techniques that enhance the research culture of the University amongst many other activities. The University is embarking on many new exciting and transformable initiatives that will make us amongst the best in the region. Staff development is vital in helping us achieving the transformation needed in our University. The Senior Leadership of the University is fully committed to supporting and developing staff. Our latest collaboration with the Higher Education Academy in the UK is a good example of keeping our staff fully aware of the best international practices in teaching and learning and research. I sincerely hope that our staff take advantage of the opportunities provided by the staff development unit.

Prof. Ghassan Aouad President of Applied Science University

## Message from the Director of Academic Staff Development Unit

The Academic Staff Development Unit (ASDU) provides effective academic development opportunities for all staff working on ASU programmes so that our students' experience of learning 'gets better all the time'. ASDU aims to work in collaboration with colleges and departments to support their staff. ASDU is both proactive and responsive and invites staff to discuss their developmental needs on an individual as well as departmental basis.

### We achieve our aims through:

- Contributing to relevant strategies such as those related to learning, teaching and assessment strategy.
- Leading the planning, development, co-ordination and delivery of academic staff development activity which supports Learning, Teaching and Assessment Strategy, Research Strategy, Staff Development Policy and other relevant strategies and legislation such as the MoE's Vision 2030
- Leading in the promotion of a learning culture among academic colleagues in which they are positively engaged in enhancing their own skills and effectiveness in pursuit of ASU and personal goals.
- Acting as a central link for colleges to external organizations, such as the Higher Education Academy (supporting applications for Fellowship of the HEA and the Staff and Educational Development Association (SEDA).

Dr. Adel M. Al Samman Director of Academic Staff Development Unit

## Vision

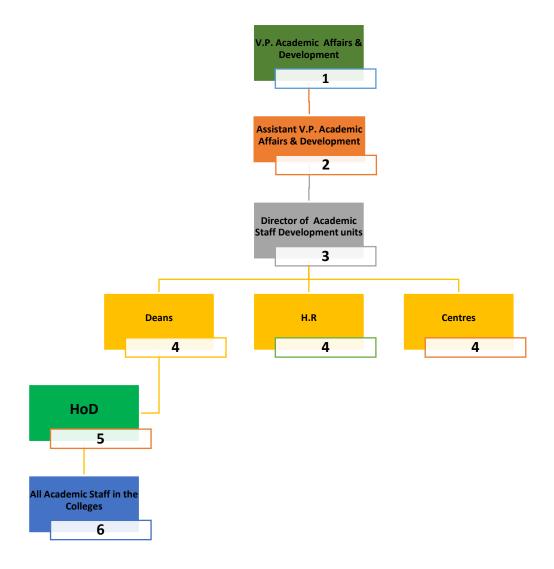
The ASDU seeks to provide effective academic development opportunities for all staff working on ASU programmes so that our students' experience of learning that meets the highest international standards.

## Mission/Philosophy

To establish a distinguished environment within which teaching and learning are conducted to the highest level of quality standards.

Our approach is based on values developed by SEDA (Staff and Educational Development Association). It supports the ASU Mission and Values.

### Structure and Mechanism for the ASDU



Note: the numbers above refer to the **Process Mechanism** 

## Our goals and how do we achieve them

## 1. Collaborating with colleagues to develop academic practice and processes

We engage with others to support their, and their students' development, to develop ourselves and to contribute to the development of ASU as an organisation, and HE more widely.

## 2. Working in and developing learning communities

For example Pedagogic interest Groups; and the UK HEA

## 3. An understanding of how people learn

The learning of all staff and students is on-going and continuous as is understanding how people learn. We engage proactively in the scholarship of learning and teaching; disseminating others' work, and undertaking our own in order enhance the learning experiences of our colleagues and students.

### 4. Scholarship, professionalism and ethical practice

Scholarship enables us to adopt an informed, analytical and critical approach to what and how we learn. By drawing on competing theories, policies, models and research scholarship allows us to interrogate and challenge our practice. Ethical practice permeates all our work; it involves valuing the roles everyone in the University plays, and being aware of how differences in power can impact on work relationships, and not misusing that power; confidentiality; sustainability; trust and mutual respect all contribute to ethical practice.

#### 5. Working effectively with diversity and promoting inclusivity

We seek to ensure that each learner, and each colleague, has, as far as possible, the same or appropriately equivalent opportunity to learn, develop and succeed. We learn from and are enriched by this diversity in the staff and student body.

#### 6. Continuing reflection on professional practice

Interrogating what we are doing now; what works; what needs improving; rationale for change/meeting internal and external priorities. What can we do in the short and long terms:

## **Preparation of the Training Plan for the ASDU**

Fundamentals of the Planning Process

The unit built its planning process on a number of pillars, mentioned below, that were not dealt with separately as each variable of them interferes with and affects the other variables. We tried our best to integrate them in a way that fits with both, the university expectations and the individual's needs.

Such pillars are listed below:

- The university's strategic objectives. Achievement of the strategic objectives of the university represent the umbrella under which all activities of academic members' development are directed. Strategic objectives of Applied Science University are framed with internationalization. This requires specific gearing and preparation of its academic staff. We need to get academics ready as soon as we can to meet the needs of modern age students with all their prospects, potentials, and expectations.
- -2 Self-recognized training/ development need forms. Forms were distributed to all academic members during the last semester of previous academic year to recognize the individual development of each one .
- -3 Issues related to training/ development that arose during meetings, conferences, workshops and reports of HEC .

Such pillars represented the guidelines for the analysis process that resulted in the tentative training/development plan for the academic members of the university. Which get us to the following part of the report.

The training plan of the ASDU is focused on the following characteristics:

- **1.** Information Technology: it includes linking the theory with practice through the following activities:
  - E- Learning
  - The university website
  - The use of the database at the library.
  - Plagiarism in research and course-work.
  - Tests and evaluating the students through the new registration system

## 2. Professional Skills

It includes the following activities:-

- To improve academic staff efficiency of the scientific research using modern methods.
- Etiquette and behavior of the university profession
- To develop the methods of evaluating the performance of students and the quality of the exam paper.
- The skills of effective teaching
- To evaluate the participation of the teaching staff in the community services.

## **3.** To Guarantee the Quality of Education

It includes the following activities:

- Mechanism of internal quality and continues evaluation.
- The quality criteria in the teaching operations.
- The assurance of quality in the educational operation.
- Self -evaluation report.
- To develop the academic efficiency to serve the community.

## 4. Strategic Plan

It includes the following activities:

- To prepare the executive plan for development.
- 5. Leadership and the Management

It includes the following activities:

- To make decisions and solve problems.
  - To build a working team.
  - Leadership development for the university academic jobs.
- **6.** Skills of Communication and Dealing with the Group

It includes the following activities:-

- The use of the social network in the university (Facebook, Twitter, Blogs)
- Organizing scientific conferences
- Competitive research projects
- 7. Community and Cultural Services

It includes the following events and activities:

• Seminar in the community services

## **Training & Development Process**

## 1. Purpose

The purpose of this process is to ensure that an effective procedure exists for the identification, provision and review of training requirements for each staff member.

## 2. Responsibility

Responsibility for this process lies with **ASDU**. All line managers within the University are responsible for implementing the procedure.

#### 3. Procedure

Training & development is a two-way process which is driven by both the staff and University with the sole purpose of helping staff to perform better by maximizing its effectiveness. The training can be on- and off-site depending on the availability and need.

## A. Development driven by the staff

- The line manager and employee discuss what training or development programmes are required
  and identify when these can take place. The training requirements identified for each individual are
  based on the individual's competence, qualifications, and experience compared to the competence,
  qualifications and experience required for their role in the University.
- Complete the Development Action Plan form (see Annex)
- Submit to ASDU for consideration.
- Whenever training takes place, the details are recorded on the individual's Development Action
  Plan form and the employee comments on the effectiveness of the training that was undertaken.
  Where certificates are received, these should be copied and attached to the record.

## B. Development driven by ASDU

As part of its responsibilities, ASDU continues to seek novel and innovative ways to improve staff performance helping them to be the best they can. In many occasions, ASDU is presented with training opportunities which will be beneficial with staff needs.

## **Appendix 1: Development Action Plan**

Development Action Plan							
Ser.	Development Need	Action to achieve	What support do I need?	When do I expect to have completed this?			
1-							
2-							
3-							

## **Appendix II: Training Needs' Form**



## Vice President for Academic Affairs and Development Office Academic Staff Development Unit

## نموذج احتياجات تدريبية Training Needs' Form

الغرض من هذا الثموذج هو توفير المطومات المتعلقة باحتياجات The purpose of this form is to provide us with information on development requirements of academic staff members of our university. It is one of the key requirements in preparing a training/development plan and will provide us with information on which to base your training/development plan for the المنطقة التي بمقتضاها منقوم بإعداد الخطة المتعلقة بالعام الجامعي 2018/2017. وبالإضافة لي ذلك، ضوف يوفر لنا هذا

- identify the gap between current and required levels of 

   تَصَيِّد الْفَجِرة بِين المستويات الْحَالِية والمأمولة اللمعرفة المعارفة knowledge, skills and aptitude
- Identify what the general content of training should be
- Form the foundation of a training/ development plan
- · Provide a baseline for the evaluation of a training/development plan
- Ensure that appropriate and relevant training/development is delivered
- Maximize use of resources

إذا كنت قد وضحت احتياجاتك التدريبية للقدم/ الكلية، يرجى "If you have already established any of the training needs for your department or college, please could we ask that you also submit a copy of this along with this form, together with any knowledge already gained from any training program that you have previously been a part of.

Your views will help us form a high level of understanding of your development needs which will then be validated and added to be more detailed analysis at individual level as a part of the usual Performance Review and Staff Professional Development process.

في حالة وجود أي استفسار، يرجى الاتصال على رقم .if you have any questions about completing this questionnaire please contact +973-33821339.

Your cooperation is highly appreciated,

Name of Faculty Member:

التطوير لأعضاء هيئة التدريس بالجامعة. وهو أحد الأركان الرئيسية في إعداد خطة التدريب/ التطوير، وسيمدنا بالمعلومات النموذج ما يلي:

- والمهارات والإعدادات المتطقة بأعضاء هيئة التدريس
  - تحديد المحتوى المطلوب للتدريب.
  - بمثل أساس خطة التدريب/ التطوير.
  - يوفر ركيزة تقييم خطة التدريب/ التطوير.
  - يضمن توفير أنشطة التدريب/ التطوير المطلوبة.
    - بعظم من استخدام الموارد المتلحة.

أمدادنا بنسخة منها مع هذا النموذج، مصمويا بأية معرفة تكون قُد اكتتميتها من مشاركتك في برامج سابقة.

ستساعدنا وجهة نظرك في وضع تصور مرتفع المستوى لاحتياجات التطوير الخاصة بك، والتي ستخضع لعملية تقييم، وِمِن ثُم نَخْرج بِعَمَلِيةَ تَحَلَيْلُ مَفْصِلُ عَلَى مُسَنَّوَى كِلْ عَضْمُ مِنْ أعضاء هيئة التدريس كجزء من عملية مراجعة الأداء والتطوير

.33821339

شار کون لک تعاویک معناز

اسم عضور هنئة القدرسان

Halle of Facalty McIllaci.	055- 4-5- (-,
ID#:	الرقم الوظيفي:
Department/College:	القسم/ الكاية:
Contact no:	رقم الاتصال:
Email:	البريد الإلكتروني:



# Vice President for Academic Affairs and Development Office Academic Staff Development Unit

<ol> <li>What are the key components of the academic /administrative work you perform?</li> <li>ما هي المكونات الرأيسية للعمل الذي تقوم به أكانيميا أن إداريا ؟</li> </ol>
<ol> <li>What skills and knowledge are required to perform the work?</li> <li>ما هي المهارات والمعرفة المطلوبة التنفيذ العمل المنوط بك؟</li> </ol>
3. What are the measures of successful performance of the work that you do? ما ه <b>ي</b> مقاييس التجاح للعمل الذي تقوم به؟
4. Which roles require specific knowledge /technical training and what is it? ما هي الأدوار التي تنطلب التدريب المعرفي / الثقني ؟
5. Specify the <u>internal</u> development programs or activities that you believe will enhance you skills and knowledge in performing your work. عدد برامج أو أنشطة التطوير الداخلية التي تعتقد أنها ستعزز المهارات والمعارف الخاصة بأداء عملك .



## Vice President for Academic Affairs and Development Office Academic Staff Development Unit

6- In case of <u>external</u> development programs or activities, please fill out the following part:

و آفتاه:	في حالة أن يكون البرنامج أو النشاط خارجي، يرجى تعبلة الجز:
Month of activity (approximately):	في هالة أن يكون البرنامج أو الأشاط <u>خارجي</u> ، يرجى تحبّة الجز. الشير الذي تتوقع فيامك بالتشاط:
Title:	إسم البرنامج:
التعليمية Reflection	إنحاس هذا التشاط على العملية
How do you think the delivered activity is to be re	flected upon your teaching/ learning experience
	c objectives, your personal development etc).
ر التعلم (سواء كان على مستوى الطلاب أو الأهداف الإستراتيجية	
ر القالم (سورة كان على مسوى تطاحب أو أو هاف أو سرائيجية - ين الذاتيإلخ)	
How do you plan to share the knowledge gair	ned in this activity among your colleagues?
بن البرنامج/ التشاط مع زملائك في العمل؟	كيف تخطط لمشاركة المعرفة المكتسية ا
Dept. Head's Approval	اعتماد رنيس القسم
	, 4.0
College Dean's Approval	اعتماد عبيد الكلية
college Dealt's Approval	أحدمان مهتد الحنقه

- To be forwarded to HR Dept.

## **Appendix III: Activity Evaluation Form**

وحدة تطوير أداء أعضاء هيئة التدريس Academic Staff Development Unit

## Feedback Form

مكان الاتمعاد:			3	الوقت		تاريخ الالعفاد:	عتوان يرشة العمل:	
Location: Dome Hall			Time: 10:00-1	1:30	Dune	7/12/2017	Subject: Academic Advising	
					إسع الشرب:	جية التنظيم:		
Multiple Spe.	akoru						Organized By: ASDU	
							مطومات غامة	
General Info:								
College/Dept:					چپة العمل:	الاسم (احتيازي): Name: (Optional):		
1	2	3	4				يرجى الاشارة يعاتمة حبح (ألاً) إلى المُربِع المُناسب:	
Minimum				Minor	lmum	Please cick ( $\sqrt{\cdot}$ ) in the c	W W	
a- Material p	resented at th	e workshop				أنسلومات عن اللغة العلمية لورشة العمل		
		· ·					<ol> <li>وفيوح لثادة التدرينية وتنظيمية</li> </ol>	
						1- Clarity and org		
						. 3.2	<ol> <li>مدى تحقيق المادة التدريبية الأهداف الورة</li> </ol>	
						<ol> <li>Wiorkshop ach</li> </ol>	-	
							<ol> <li>منتى العبال الوزشة بموضوع التنزيب.</li> </ol>	
							steel to the training subject	
						سيدة تحفوك وتوبد من	<ol> <li>اصتواء اليهامج التدريج، على موضوعات ج</li> </ol>	
							خورتك.	
b-Trainer/Presenter						+ Training scar i	notivational and enhancing ب. التحدثون	
D- I Dainery Fr	nesenber	I		ı			بد التعديق 1. مقارقه على اللوطيح والشرح .	
						۱- الفدرت على التوضيح والبس . ۱- His/her explaining and illustrating abilities		
						<ol> <li>مقدرته على ضرب أمثنة واقعية ذات علاقة باللحة التعربيية .</li> </ol>		
							ing real life-examples related to-content	
						فقكار والمناقشات	<ol> <li>تجاح المدرب في خابق جو مناسب لتبادل ا!</li> </ol>	
							seconful in creating a convenient environment	
							and exchanging ideas	
							<ol> <li>استجابة الشرب الأستلة الحضور وأراءهم.</li> </ol>	
						4. He/lihe was re	spensive to questions and opinions	
c-Training facility					ت مکان العرب			
						2 Charles and adv	<ol> <li>تنظيم الطاولات والكراسي الفاعة.</li> <li>Inswers well organized</li> </ol>	
						1- Chains and tub	عدر التنويب مبض وجيد الهوية	
						2. Englisy som ke	عد معر اشدرت مبعی وجید انهویه . aktry and well versilated	
						ar rating wall in	The state of the s	

## **Appendix IV: External Activity Feedback Form**

Applied Science Unive	arsity			
Academic Staff Develo	coment Unit- ASDU			The state of the s
External Activity Feed	-			IF on the
				(1, 100, 1.7)
(This report should be	filled out by the academic member :	upon completion o	f his/her external activity)	
	Acad	lemic Member's D	etails	
A continued to the continued to				
Academic's Name:			Employee ID	
Academic Rank:			College/ Department	
	A.27	INITY DETAILS		
	ALI	INTER DETAILS		
DATES:	From:	Ter	LOCATION	
TITUE:			SERVICE PROVIDER	
	,			
Activity Contents				
1.				
-				
2.				
3.				
Reflection				
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riow oo you dillie till	•			re statement, one determiny t
	strategic objective	es, your personal d	evelelopment Etc).	
	How do you plan to share the kno	owledge gained in	this activity among your colleagu	es2*
Would You Recommend	f Your Colleagues To Attend This Progra	and?		
Other Recommendation				
1				
1				
I				
Academic's Simuture			Date	
PLANETH C 1 SIGNATURE			Date	
P.S.: - Please attach a copy	of the activity certificate, if available, w	eth this form		ARQU, First Spinoral Training